Collins McNicholas

Recruitment & HR Services Group

Talent Partner™

Recruitment Process Outsourcing

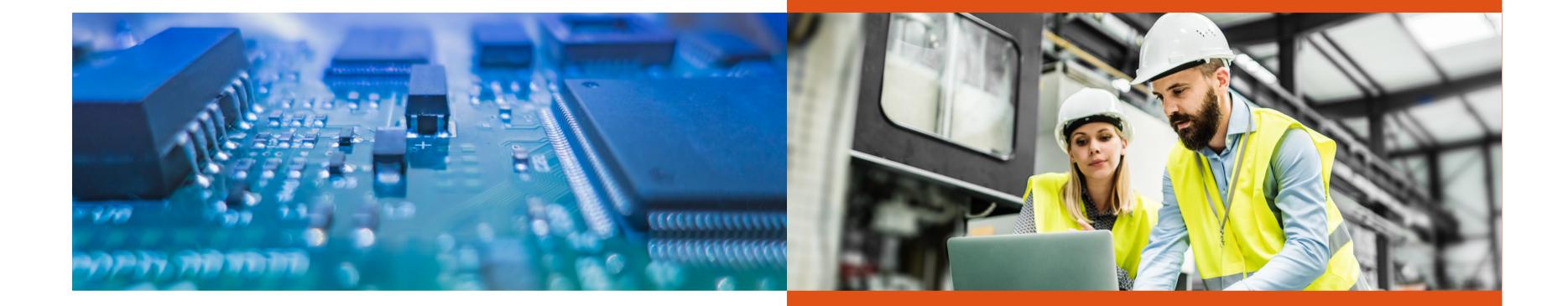
Talent Flex

Temporary Workforce Solutions

RPO & TEMPORARY RECRUITMENT SOLUTIONS
DELIVERED TO EDWARDS

CASE STUDY







INTRODUCTION

Collins McNicholas partners with **Edwards**, a global leader of vacuum engineering and abatement technologies. The company is headquartered in the UK and employs 8,000 people worldwide. Collins McNicholas worked with Edwards to support the recruitment ramp-up and set-up of their operations in Ireland. 'Talent Partner', our RPO solution, was chosen for **Phase 1** of recruitment for the new **Service Technology Centre (STC)** and 'Talent Flex', our temporary recruitment solution, was used for **Phase 2** of hiring for their **Customer site**. The successful hires support Edward's semiconductor business.



THE BRIEF

PHASE 1/TALENT PARTNER

- Management of the end-to-end recruitment process for a high-volume scale-up at the Edwards' new STC in Dublin 15.
- Source talent across engineering, supply chain, manufacturing, HR & Admin for all permanent jobs
- Manage interviews and offers for up to 100 employees within 12 months
- Seconded a team member to provide full-time recruitment and HR admin support.
- Ongoing recruitment and weekly on-site support

PHASE 2/TALENT FLEX

- Services were extended to supply, manage and maintain a temporary agency workforce, including payroll for a ramp-up of services at Edwards' Customer site in Leixlip.
- Sourced, hired and managed on an ongoing basis 60+ agency staff within six months



"PARTNERSHIP APPROACH"



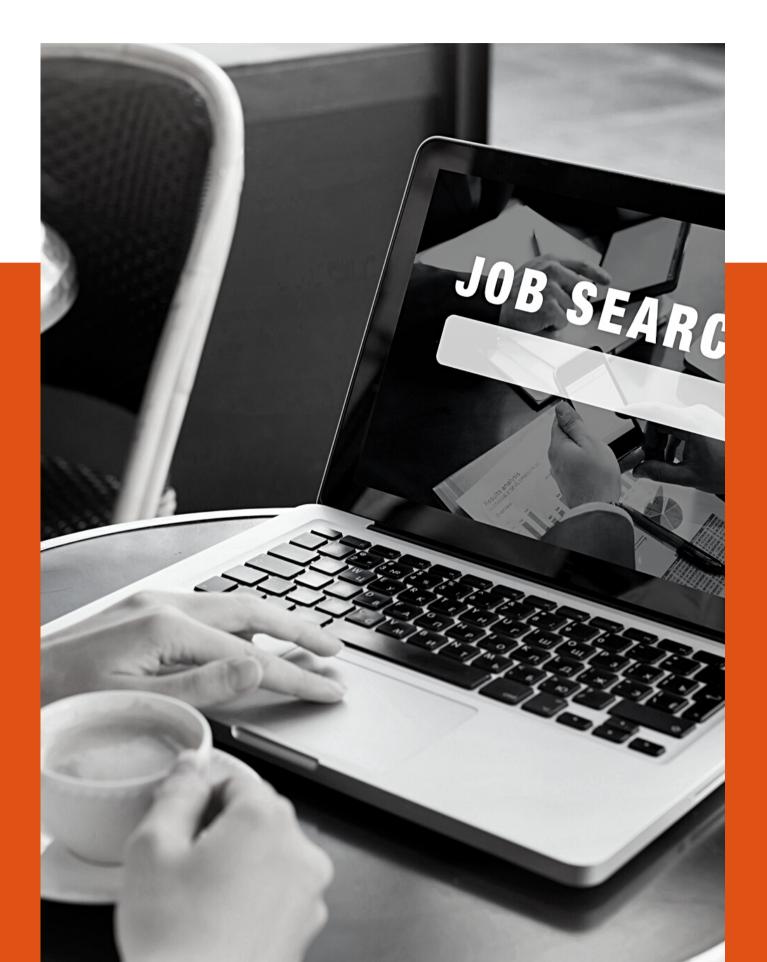
EDWARDS' REASONS FOR CHOOSING A RANGE OF RECRUITMENT SOLUTIONS WITH COLLINS MCNICHOLAS

Edwards required a partnership approach for the recruitment support of their **two sites** in Ireland. Candidates with skills and experience from a **range of disciplines** were to be sourced with very **tight deadlines**.

Recruiting and retaining a pool of suitable candidates in today's **highly competitive market** is not only challenging but time-consuming, especially when **new to the Irish market**. For <u>Phase 1</u>, Talent Partner was the ideal solution for Edwards, having no physical presence in Ireland. The Company required **local knowledge** and **insight into salaries**, **talent availability and compensation and benefits packages**, as well as **employer branding support** which our RPO solution, Talent Partner, provides.

In <u>Phase 2</u>, recruitment coordination was necessary to manage planned and possible unplanned spikes in demand, headcount challenges and payroll services. A flexible, temporary solution such as Talent Flex would allow Edwards to scale its business quickly and cost-effectively, with minimal commitment.

To support Phase 1 and 2, Collins McNicholas supplied a dedicated recruitment team, onsite support, marketing and payroll services to ensure recruitment targets and ambitious hiring timelines would be delivered.



"MICROSITE AND DUAL-BRANDED MARKETING CAMPAIGN"

COLLINS MCNICHOLAS' TARGETED TALENT ATTRACTION STRATEGY INCLUDES:

- A dedicated microsite and dual-branded marketing campaign to build brand awareness and encourage engagement
- Advertising jobs on targeted job boards and search engines
 Collins McNicholas Website, Indeed (Sponsored Campaign),
 Irish Jobs and LinkedIn
- Targeted searches using **in-house candidate database**/CRM technology
- LinkedIn targeted headhunting
- Google Ads campaign
- Social media campaign
- Webinar series and online career events hosted





"LOCAL INSIGHT"

WHAT ARE THE CHALLENGES WHEN HIRING IN HIGH VOLUME ACROSS A RANGE OF DISCIPLINES?

Recruiting a skilled team of 100 engineering, technology and support staff, along with 60 temporary agency staff with onboarding intakes varying in volume, required a bespoke hiring campaign.

Finding and attracting candidates for 12-month contract roles, with some roles involving shift hours, can be particularly challenging without an in-house database of active candidates and local recruitment team.

- Short timelines to hire
- Highly specialised skills
- Contract roles
- Shift working hours
- Entry-level salaries
- Tightening employment market
- No brand or physical presence in Ireland
- No local insight



"ONSITE RECRUITMENT SUPPORT"



WHAT DID OUR RECRUITMENT SERVICES INCLUDE FOR THE SUCCESS OF THIS PROJECT?

- A dedicated account team, including an onsite recruitment support
- A Service Level Agreement (SLA) and 'Statement of Work' agreed by both parties
- Daily updates and weekly recruitment activity reporting with Edwards' HR and TA team
- Screening, written assessments, conducting interviews, managing offers and issuing contracts
- Candidate aftercare and onboarding programme
- Market analysis, insights and benchmarking
- Ongoing custom marketing and dual-branded advertising campaigns
- Integration with our ATS and CRM system
- High-touch candidate and client engagement throughout the process
- Employee engagement programme
- Ongoing payroll services

Talent Partner[™]

Recruitment Process Outsourcing



Temporary Workforce Solutions



THE RESULTS

100+ successful new
permanent starters were
hired within a 12-month
timeframe for the Edwards' STC
operational set-up at their new
facility in Dublin 15.

60+ temporary agency
workers hired and successfully
maintained onsite for the
Customer site in Leixlip with
ongoing management.

to work as a trusted partner
with Edwards' hiring team as
the Company continues its
operations in Ireland to support
its customers in the
semiconductor industry in
Ireland and across Europe.



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